How we create value

WHAT WE RELY ON WHAT WE DO THE VALUE WE CREATE

Natural capital

Metal scrap, e-waste and curbside recycling

110+

Sites using 100% renewable electricity 7.972m

Tonnes of ferrous and non-ferrous metals



Manufacturing

\$1.4 billion property, plant and equipment



METAL RECYCLING

11.4%

Return on Productive Assets¹



Human capital

- +4,000 employees
- +250 facilities around the world



DATA **DECOMMISSIONING**



TRANSFORMING RESOURCES

26%

Women in senior management

1.08

Total recordable injury rate



Financial capital

Attracting long-term investment

\$8,061.1m \$252.2m

Revenue

Underlying² EBIT



Social capital

Strategic relationships with communities, customers, industry associations, government, suppliers and others

\$**63**m

Income tax paid to governments

100%

Employees completed anti-corruption and bribery training